

Comptroller of the Currency Administrator of National Banks

250 E Street, SE Washington, DC 20219

December 27, 2001

Conditional Approval #508 January 2002

Greg Lyons, Esquire Goodwin, Procter LLP Counsellors at Law Exchange Place Boston, MA 02109

Re: Application to convert Phoenix Charter Oak Trust Company, into a national trust bank to

be entitled Phoenix National Trust Company (Bank), Hartford, CT, and a notice to

establish a trust office in Pasadena, CA.

Application Control Numbers: 2001-NE-01-0009 and 12-0269

Dear Mr. Lyons:

The Office of the Comptroller of the Currency (OCC) has reviewed the subject application. After a thorough review of all information available, including the representations and commitments made in the application and by Bank's representatives, we find that your application meets the requirements for conditional approval to convert to a national bank that limits its operations to those of a trust company and activities related thereto. We also made our decision to grant conditional approval with the understanding that the proposed national bank will apply for membership in the Federal Reserve System, will not be an insured bank under the Federal Deposit Insurance Act, and will not be a bank for purposes of the Bank Holding Company Act.

This conditional approval is subject to the following "conditions imposed in writing by the agency in connection with the granting of any application or other request" within the meaning of 12 U.S.C. § 1818 and, as such, are enforceable under 12 U.S.C. § 1818.

- 1. The Bank's initial paid-in capital, net of organizational and pre-opening expenses, shall be no less than \$5.0 million
- 2. At all times, the Bank shall maintain a minimum of \$5.0 million in Tier 1 capital.
- 3. If the Bank fails to maintain Tier 1 capital in the amount of \$5.0 million, the Bank shall be deemed "undercapitalized," for purposes of 12 U.S.C. § 18310 and 12 C.F.R. Part 6, and the OCC shall have the authority to take any action authorized under all provisions of 12 U.S.C.

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§ 1831o and 12 C.F.R. Part 6 applicable to an undercapitalized national bank. For purposes of section 1831o(e)(5), an action "necessary to carry out the purpose of this section" shall include restoration of the Bank's capital so that it is not "undercapitalized," and any other action deemed advisable by the OCC to address the Bank's capital deficiency or the safety and soundness of its operations.

- 4. The Bank shall obtain prior non-objection from the OCC's District Deputy Comptroller for the Northeastern District before any significant deviation or change from the proposed operating plan occurs during the Bank's first three years of operation. The Bank must notify District Deputy Comptroller for the Northeastern District at least sixty (60) days prior to any proposed significant deviation or change.
- 5. All transactions between the Bank and any affiliates, domestic or foreign, shall be conducted subject to the applicable provisions of 12 U.S.C. § 371c and c-1, or other applicable Federal law. The Board of Directors of the Bank annually shall review and approve the service agreements and any other transactions with domestic and foreign affiliates, including in particular any cost allocation, fee-sharing or tax-sharing provisions in such agreements or other transactions.
- 6. The Bank must notify all potential vendors in writing of the OCC's examination and regulatory authority under 12 U.S.C. § 1867(c). All final vendor contracts must stipulate that the performance of services provided by the vendors to the Bank is subject to the OCC's examination and regulatory authority. The provisions of 12 C.F.R. 9 would be applicable to any fiduciary activities contracted out to vendors.

Please be advised that the OCC is currently reviewing its capital and liquidity policy with respect to national trust banks. Should there be a change to our policy as a result of the review, we will advise you accordingly.

The OCC poses no objection to the following persons serving as executive officers and directors as proposed in the application. These individuals may assume their positions upon conversion.

Name Proposed Position
Charles L. Olson Director & President

John F. Solan, Jr. Director & Chairman of the Board

Dona D. Young Director
Walter H. Zultowski Director
Phillip R. McLoughlin Director
Coleman D. Ross Director

James W. Dombrauskas Chief Compliance Officer Lynn M. Ryan Chief Marketing Officer

David T. Weston Chief Investments Officer and Chief Financial Officer

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After the conversion, the Bank plans to open a trust office in Pasadena, California. National banks that exercise fiduciary powers under 12 U.S.C. § 92a, including uninsured national banks that limit their operations to those of a trust company, may establish trust offices and act in a fiduciary capacity in any state. *See* 12 C.F.R. § 9.7; OCC Interpretive Letter No. 872 (October 28, 1999). The trust office in Pasadena will share office space and employees with an unaffiliated national bank that also limits its operations to those of a trust company, Pasadena National Trust Company. The application represents that the sharing arrangement will be conducted in compliance with the requirements of 12 C.F.R. § 7.3001.

You are reminded that the following are required before the effective date of the conversion:

- 1. The institution must purchase adequate fidelity bond coverage in accordance with 12 CFR 7.2013, which lists four factors the directors should consider to determine adequacy.
- 2. If a director, officer, employee, or principal shareholder of the Bank (including an entity in which such person owns an interest of 10 percent or more) is involved in the sale of credit life insurance to loan customers, the Bank should ensure compliance with 12 CFR 2, which among other things, prohibits a covered person from retaining commissions or other income from the sale of credit life insurance connected with any loan the Bank makes.
- 3. The board of directors must adopt and have in place policies, practices, and procedures to ensure the safe and sound operation of the Bank. The board also must review those policies, practices, and procedures continually and ensure Bank compliance with them.
- 4. The limitations of the Bank's activities must be fully enumerated in the Bank's Articles of Association. Specifically, the articles must state clearly that: 1) the operations of the association will be limited to those of a trust company and activities related thereto; and 2) the association must obtain the prior written approval of the OCC before amending its Articles of Association to expand the scope of its activities and services.
- 5. The converting institution must obtain any other required regulatory approvals. Please provide us with a copy of your application to purchase Federal Reserve Bank stock.

The OCC will send to you under separate cover an appropriate set of OCC handbooks, manuals, issuances, and selected other publications.

The trust officers should become thoroughly familiar with "Fiduciary Activities for National Banks" at 12 CFR Part 9 and 12 CFR 5.26. Management is reminded that 12 CFR 5.26 requires a national bank which already has approval to engage in fiduciary activities to provide written notice to the OCC when commencing fiduciary activities in a new state. Also, in addition to the independent annual audit requirement referenced in the enclosed standard requirements, the Bank will need to develop and implement a fiduciary audit program as required by 12 CFR Part 9.

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This approval, and the activities and communications by OCC employees in connection with the filing, do not constitute a contract, express or implied, or any other obligation binding upon the OCC, the U.S., any agency or entity of the U.S., or an officer or employee of the U.S., and do not affect the ability of the OCC to exercise its supervisory, regulatory and examination authorities under applicable law and regulations. The foregoing may not be waived or modified by any employee or agency of the OCC or the U.S.

If the conversion is not consummated within six months from the date of the decision, approval will be withdrawn. The OCC is opposed to granting extensions, except under the most extenuating circumstances and expects the conversion to occur as soon as possible. Upon conversion, please submit a letter certifying that you have completed all steps required to convert to a national banking association (sample enclosed). If you have any questions, please contact Pansy Hale at (214) 720-7052 or the undersigned at (202) 874-5060.

Sincerely,

/s/

Beverly L. Evans Senior Licensing Analyst Licensing Department

**Enclosures**